



Portfolio management course

16 and 17 September 2026, Madrid



Wednesday 16 September

**Posada de la Villa
C. de la Cava Baja, 9
28005 Madrid
Spain**

20:00

Group dinner

Please note that the group dinner is included in the course fee. Participants are expected to arrange their own travel and accommodation.



22:00

End

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The Madrid EDITION
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28013 Madrid
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Thursday 17 September

08:30

Welcome coffee

09:00

Course introduction

- Course objectives
- Participants introduction

Christian Delaire, Independent Board Member (course leader)

09:30

Monitoring, reporting and day-to-day operational management

- Key aspects of monitoring an indirect real estate portfolio
- Day to day operational management
- Reporting and related tools
- Managing deviations from expectations

Sander Veltman, Senior Portfolio Manager International Real Estate, Achmea Investment Management

10:15

Coffee break

10:45

Buy, hold, sell process

- Performance benchmarking
- Sustainability benchmarking
- Forward looking analytics and analysis
- Other factors

Maarten Jennen, Senior Director – Strategist Private Real Estate, PGGM Investments



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11:30

Governance: role of the investor and best practices

- Appropriate governance frameworks for different structures
- Key LPAC issues and challenges
- How to make JVs function
- Lessons learned

Neil Harris, UBS Unified Global Alternatives – Real Estate

12:15

Lunch

13:30

Liquidity and secondary trading considerations

- Open end fund liquidity
- Secondary market trading

Marianne Hemon-Laurens, Deputy Fund Manager, LaSalle Encore+, LaSalle Investment Management

14:15

Panel discussion and Q&A

- Marta de Azlor, Investment Director, Meridia Capital
- Neil Harris, UBS Unified Global Alternatives – Real Estate
- Pedro Duarte, Head of Real Estate Portfolio Management, Fidelidade

15:00

Coffee break

15:30

Case study and group presentations

16:45

Course wrap-up by course leader

17:00

End