



# Performance measurement analysis course

15 January 2026, London

PATRIZIA

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08:30 **Registration and welcome coffee**

09:00 **Course introduction**

- Welcome by INREV
- Course introduction and objectives
- Explanation case study

Ray Adderley, Managing Director, Investment Governance & Oversight, Nuveen Real Estate (course leader)

09:30 **Understanding building blocks for calculating real estate performance**

- Property basics – what are we measuring?
- Performance measurements – which ones?
- Performance methodology – a brief guide

Julia Ashford, Director, Head of Performance Analytics, Europa

10:45 **Coffee break**

11:15 **INREV tools for performance measurement**

- INREV Guidelines for Performance Measurement
- Overview of INREV indices
- Using INREV tools for peer comparison and reporting

Bert Teuben, Senior Manager Market Information, INREV



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12:00

## Interpreting and reporting performance measures

- Meeting requirements for reporting fund performance
- The use of INREV tools
- Challenges and future trends

Mark Clacy-Jones, Head of Real Estate Strategy, Aberdeen

12:45

## Lunch break

13:45

## Kahoot quiz

14:00

## The investor perspective on performance measurement

- Investor requirements for reporting and standardisation
- Assessing and comparing performance across investments
- Challenges and future trends

Edd Azzopardi, Portfolio Manager, UBS Unified Global Alternatives

14:45

## Case study

15:45

## Coffee break

16:00

## Case study debrief

16:30

## Course wrap-up by course leader

16:45

## End