



Performance measurement analysis course

15 January 2026, London

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- 08:30 **Registration and welcome coffee**
- 09:00 **Course introduction**
 - Welcome by INREV
 - Course introduction and objectives
 - Explanation case study
- Ray Adderley, Managing Director, Investment Governance & Oversight, Nuveen Real Estate (course leader)
- 09:30 **Understanding building blocks for calculating real estate performance**
 - Property basics – what are we measuring?
 - Performance measurements – which ones?
 - Performance methodology – a brief guide
- Julia Ashford, Director, Head of Performance Analytics, Europa
- 10:45 **Coffee break**
- 11:15 **INREV tools for performance measurement**
 - INREV Guidelines for Performance Measurement
 - Overview of INREV indices
 - Using INREV tools for peer comparison and reporting
- Bert Teuben, Senior Manager Market Information, INREV



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- 12:00 **Interpreting and reporting performance measures**
 - Meeting requirements for reporting fund performance
 - The use of INREV tools
 - Challenges and future trends

Mark Clacy-Jones, Head of Real Estate Strategy, Aberdeen
- 12:45 **Lunch break**
- 13:45 **Kahoot quiz**
- 14:00 **The investor perspective on performance measurement**
 - Investor requirements for reporting and standardisation
 - Assessing and comparing performance across investments
 - Challenges and future trends

Edd Azzopardi, Portfolio Manager, UBS Unified Global Alternatives
- 14:45 **Case study**
- 15:45 **Coffee break**
- 16:00 **Case study debrief**
- 16:30 **Course wrap-up by course leader**
- 16:45 **End**