



Portfolio management course

16 and 17 September 2026, Madrid

Posada de la Villa
C. de la Cava Baja, 9
28005 Madrid
Spain

academy@inrev.org
+31 (0)20 235 86 02
www.inrev.org

Wednesday 16 September

20:00

Group dinner

Please note that the group dinner is included in the course fee. Participants are expected to arrange their own travel and accommodation.

22:00

End



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Thursday 17 September

08:30

Welcome coffee

09:00

Course introduction

- Course objectives
- Participants introduction
- Case study introduction

Christian Delaire, Independent Board Member (course leader)

09:30

Monitoring, reporting and day-to-day operational management

- Accessing global real estate
- Day-to-day operational management
- Needs and demands of reporting
- Standard reporting tools
- Managing deviations from expectations
- Benchmarking and comparison with market indices

Sander Veltman, Senior Portfolio Manager International Real Estate, Achmea Investment Management

10:15

Coffee break



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10:45

Buy, hold, sell process

- Performance benchmarking
- Sustainability benchmarking
- Forward looking analytics and analysis
- Other factors

Maarten Jennen, Senior Director – Strategist Private Real Estate, PGGM Investments

11:30

Governance: role of the investor and best practices

- Governance should match the investment structure
- LPACs should hold managers to account
- JVs need to function under stress
- Five practical governance principles

Neil Harris, UBS Unified Global Alternatives – Real Estate

12:15

Lunch

13:30

Liquidity and secondary trading considerations

- Open end fund liquidity
- Secondary market trading

Marianne Hemon-Laurens, Deputy Fund Manager, LaSalle Encore+, LaSalle Investment Management



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14:15

Panel discussion and Q&A

- Marta de Azlor, Investment Director, Meridia Capital
- Neil Harris, UBS Unified Global Alternatives – Real Estate
- Pedro Duarte, Head of Real Estate Portfolio Management, Fidelidade

15:00

Coffee break

15:15

Case study and group presentations

16:45

Course wrap-up by course leader

17:00

End